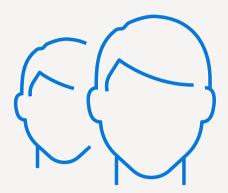


What Job Seekers Wish Employers Knew Focus on Passive Talent



Passive talent



Passive talent consists of potential employees who are not actively looking for a new job right now but are open to a good job offer

32,577 respondents



73% believe they are in a positive negotiating position; 26% say they are approached with job opportunities every month



Money remains the most important factor for passive talent when considering a job offer



The ideal career revolves around a stable job with a good work-life balance, but many in this group also want to attain a leadership position



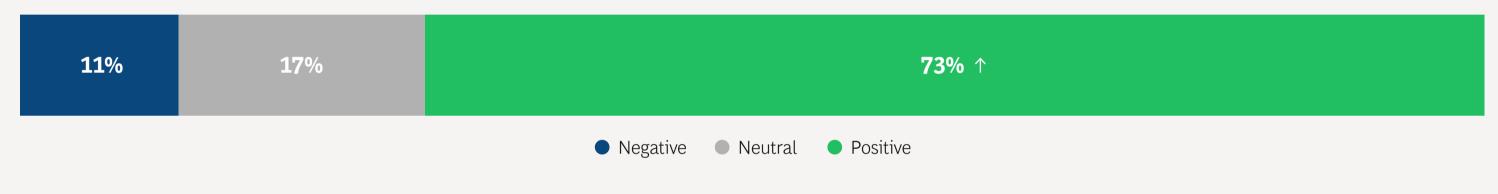
They can be best approached through direct personal outreach from friends, their network, or a headhunter



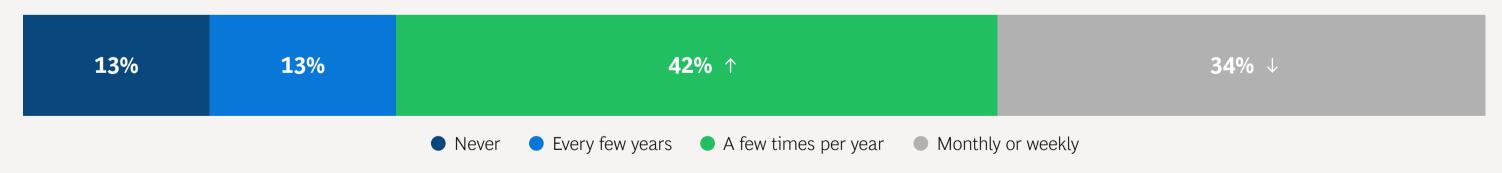
They expect a smooth process with a personal touch, and they take a particularly negative view of digital and AI solutions during recruitment

People categorized as passive talent regularly receive job offers and generally view themselves as being in a positive negotiating position

How do you perceive your negotiating position?



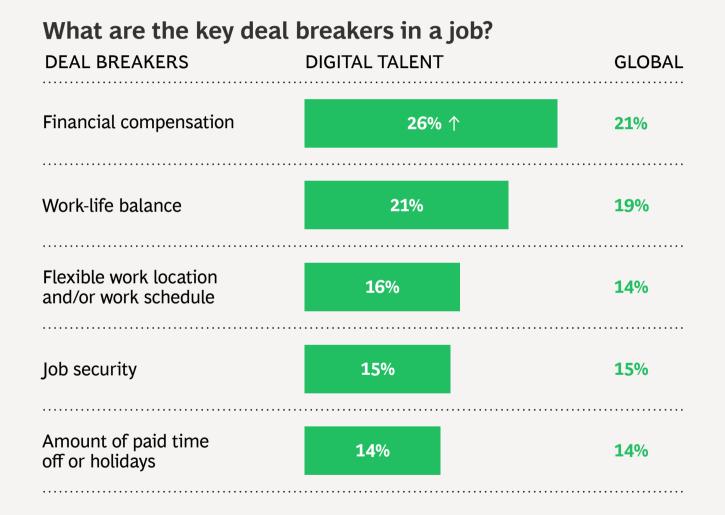
How often are you approached with potential job opportunities?



Apart from work-life balance, passive job seekers care about leadership progress and flexible work models

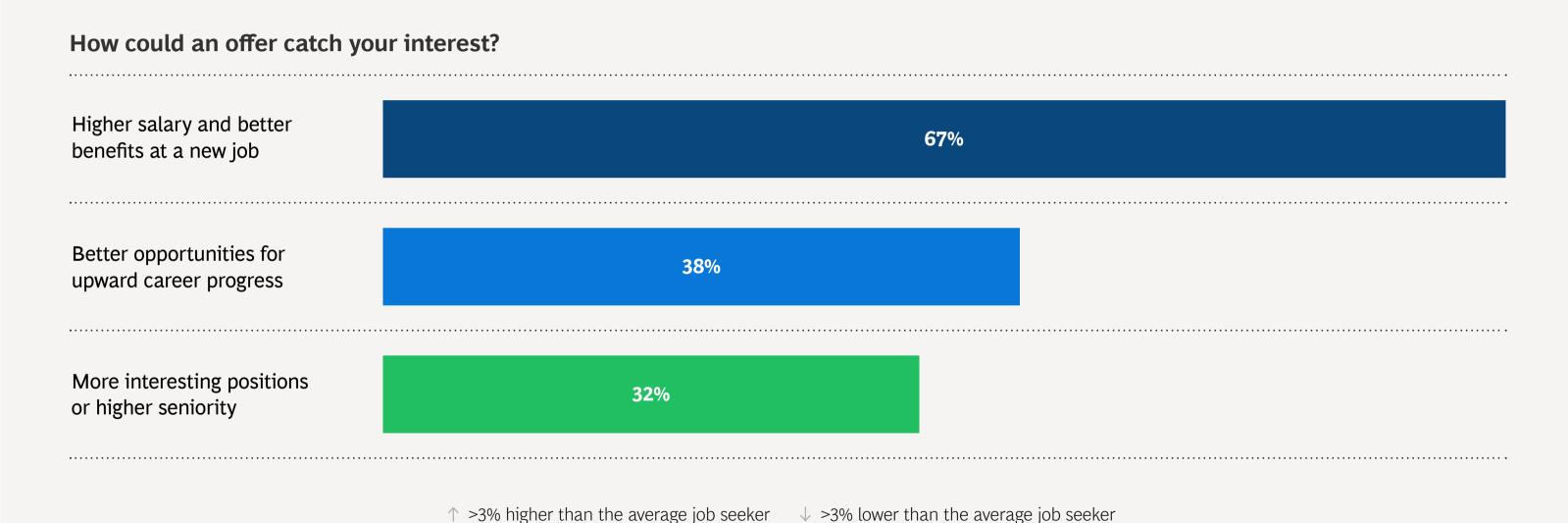
How do you envision your ideal career path?





 $[\]uparrow$ >3% higher than the average job seeker \downarrow >3% lower than the average job seeker

A higher salary and better career opportunities are key topics that can capture the attention of passive candidates



Source: 2022 BCG/The Network proprietary web survey and analysis of 90,547 respondents.

Not looking

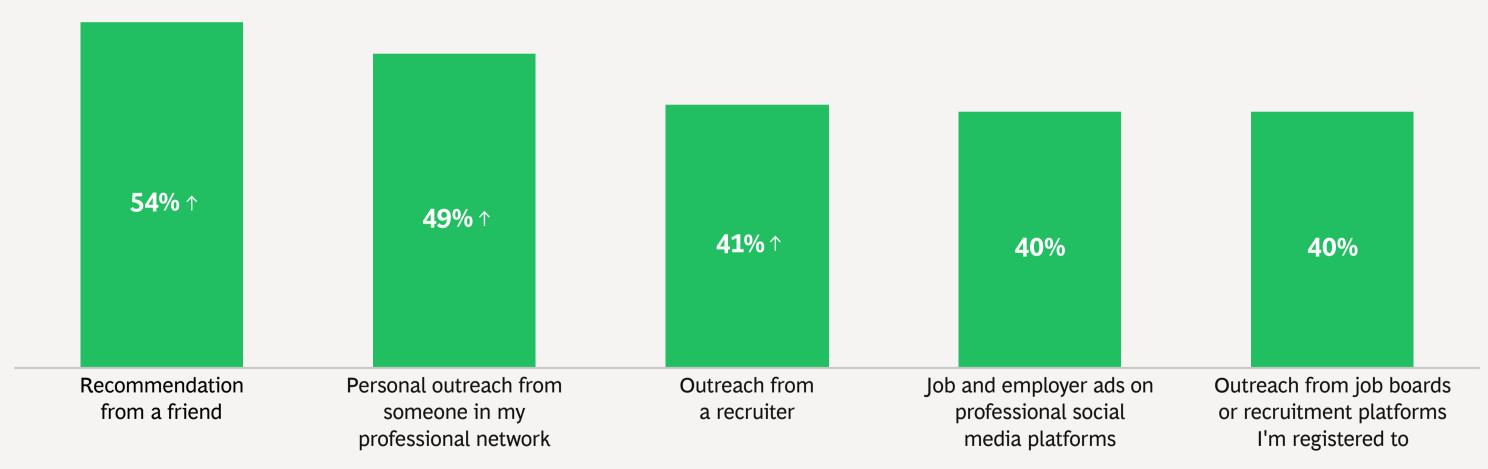
Looking for a job

Want to know more

Application and selection

Decision

How could a new opportunity catch your attention when you aren't looking for a job?



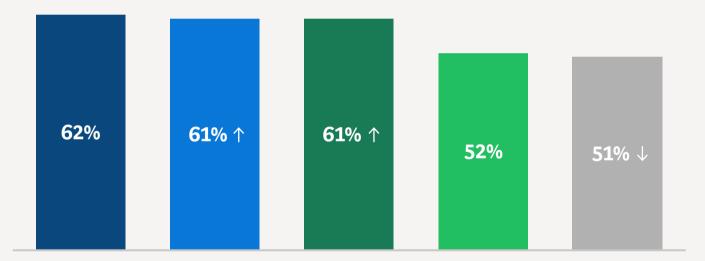
Source: 2022 BCG/The Network proprietary web survey and analysis of 90,547 respondents. **Note:** Respondents were asked to select all options that were applicable.

↑ >3% higher than the average job seeker

→ >3% lower than the average job seeker

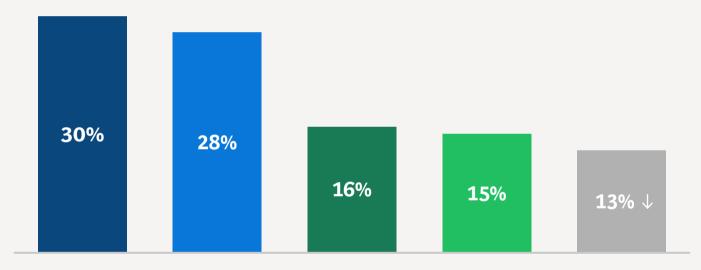
Not looking Looking for a job **Application and selection** Want to know more **Decision**

Which channels would you use when looking for a new job?



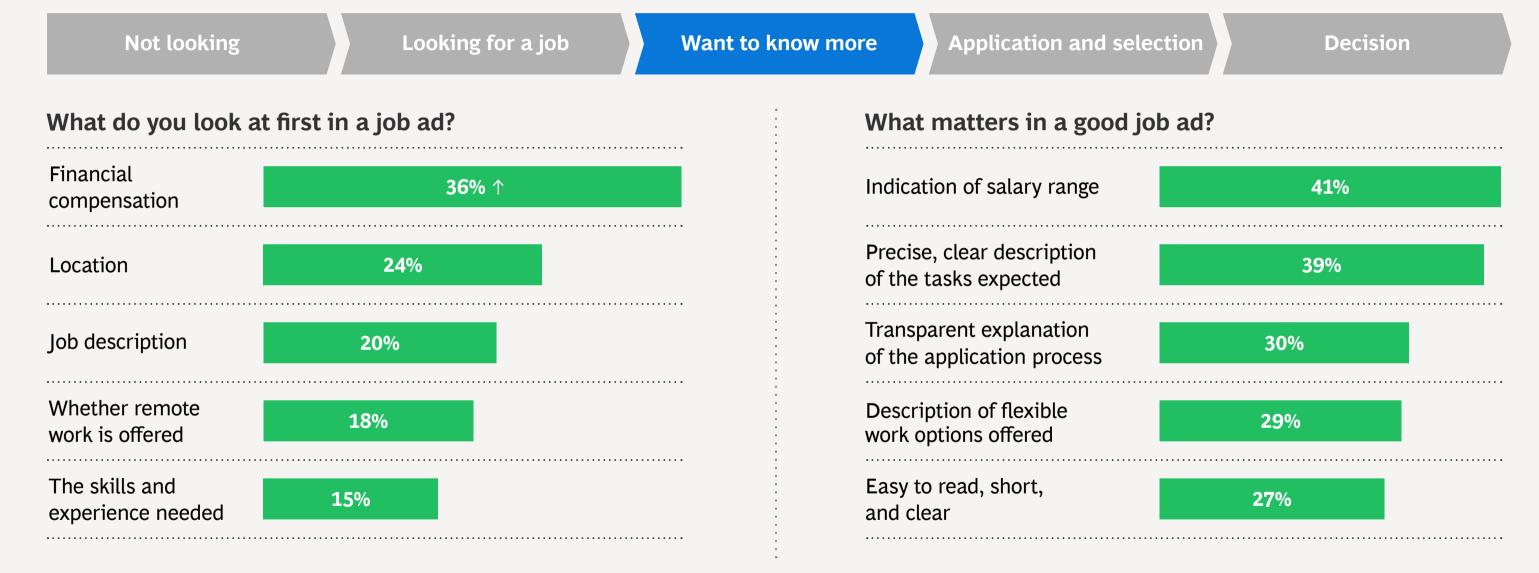
- Professional social media platforms
- Company websites
- My personal professional network
- Ask friends
- Search engines

Through which channels did you get your current job?



- Job boards or recruitment platforms
- My personal network (e.g., recommendation from a friend or colleague)
- Referral from a current employee
- Professional social media platforms
- Directly through company website

Source: 2022 BCG/The Network proprietary web survey and analysis of 90,547 respondents. **Note:** Respondents were asked to select all options that were applicable.



 \uparrow >3% higher than the average job seeker \downarrow >3% lower than the average job seeker

Source: 2022 BCG/The Network proprietary web survey and analysis of 90,547 respondents.

Note: Respondents were asked to rate each option as "not important," "neutral," or "very important"; the percentages of respondents who chose "very important" for each factor are shown here.

Not looking Looking for a job **Application and selection** Want to know more Which of these channels would you use to find out more about job that caught your interest? Company website 66% Search engines Professional social media platforms 53% Company reviews on job portals 44% Ask friends or alumni **41%** ↑ \uparrow >3% higher than the average job seeker \downarrow >3% lower than the average job seeker

Source: 2022 BCG/The Network proprietary web survey and analysis of 90,547 respondents.

Note: Respondents were asked to select all options that were applicable.

Want to know more

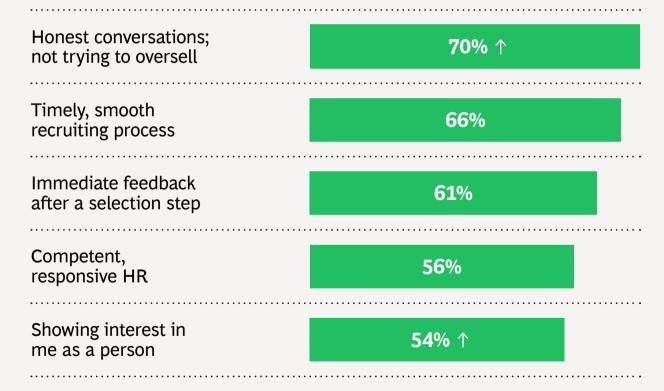
Which application channels would you use? Sending my CV or application 59% ↓ directly to the recruiter Applying on the company's 53% ↓ website through standard forms Applying through job boards **48%** ↓ or recruitment platforms Applying through professional 45% ↓ social media channels Sending my CV or application **41%** ↓ through a headhunter

Looking for a job

Application and selection

Decision

What makes an employer stand out during application and selection?



Source: 2022 BCG/The Network proprietary web survey and analysis of 90,547 respondents. **Note:** Respondents were asked to select all options that were applicable.

Not looking

 $[\]uparrow$ >3% higher than the average job seeker \downarrow >3% lower than the average job seeker

Not looking

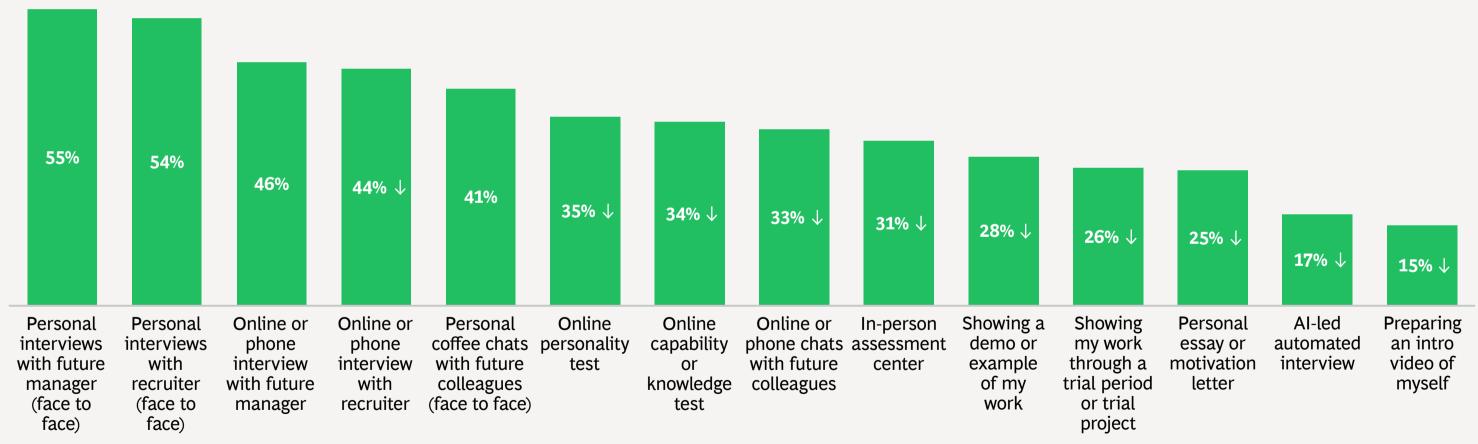
Looking for a job

Want to know more

Application and selection

Decision

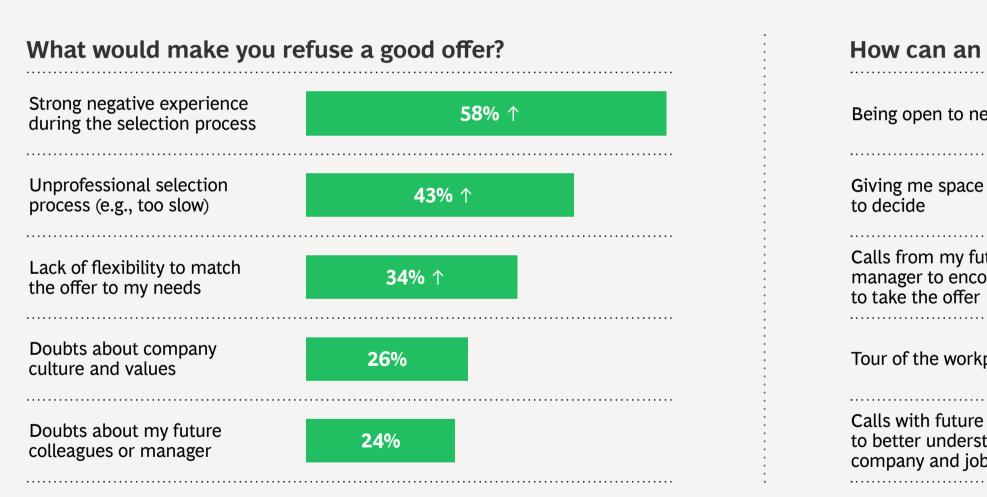
Which selection methods do you prefer?



^{↑ &}gt;3% higher than the average job seeker

^{√ &}gt;3% lower than the average job seeker

Want to know more

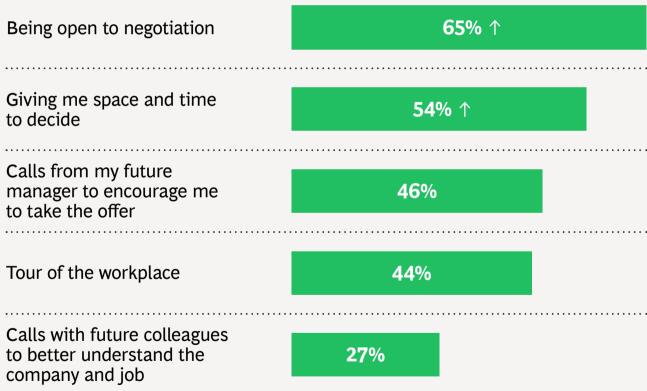


Looking for a job



Decision

Application and selection



↑ >3% higher than the average job seeker

√ >3% lower than the average job seeker

Source: 2022 BCG/The Network proprietary web survey and analysis of 90,547 respondents.

Note: Respondents were asked to select all options that were applicable.

Not looking